# Project Management

**Unit 8** 

Introduction



#### What is a project?

- An organisation will have:
  - tasks that are done to maintain "business as usual"
  - those things that are done to introduce change
- Changes that are managed as projects can be:
  - amendments to things that already exist
  - □ introduction of new things



- Projects have:
  - A defined start and finish
  - Specific objectives to be met
  - Control, defined by setting parameters for:
    - time
    - cost
    - performance
- Projects also
  - are rarely done within a single part of an organisation
  - involve uncertainty as are frequently doing "new" things



#### Project Management is:

"Project management is the process by which projects are defined, planned, monitored, controlled and delivered such that agreed benefits are realised. Projects are unique, transient endeavours undertaken to achieve a desired outcome. Projects bring about change and project management is recognised as the most efficient way of managing such change."



#### ■ So it's:

- planning what work needs to be done, by whom and to what standards
- motivating the team to achieve the planned work
- co-ordinating the work of a range of different people
- monitoring that the work is being done to plan
- taking action to keep the planned work on track, or to change the plan in a controlled way if that is the best way to achieve the change of objectives

